

NOTICE OF MEETING

Alexandra Park and Palace Advisory Committee.

(Established by Statute in 1985)

To: The Members of the
Advisory Committee (Statutory)

David McNulty - Head of Local Democracy
and Member Services
7th Floor, River Park House
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London, N22 8HQ

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Dear Member,

A meeting of the **ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE**, will take place on **TUESDAY, 31ST MAY, 2011** commencing at **21:30** hrs (or on the rise of the Informal Joint Meeting of the Alexandra Park & Palace Statutory Advisory Committee and the Alexandra Palace & Park Consultative Committee, which will commence at 19:30 hrs, whichever is later) in **THE LONDESBOROUGH ROOM, ALEXANDRA PALACE WAY, WOOD GREEN, LONDON N22** to consider the business set out in the Agenda detailed below.

Yours sincerely

Natalie Cole
Clerk to the Committee

AGENDA

1. **ELECTION OF CHAIR**
2. **APOLOGIES FOR ABSENCE**
3. **DECLARATIONS OF INTEREST**

Members of the Committee are invited to disclose any interest they may have in any of the items appearing on this agenda.

4. MINUTES AND MATTERS ARISING (PAGES 1 - 24)

- i) To approve the minutes of the Advisory Committee held on 5th April 2011.
- ii) To receive the draft minutes of the meeting of the Alexandra Palace and Park Board held on 28th March 2011 to be noted.
- iii) To receive the notes of the meeting of the Informal Joint Advisory Committee and Consultative Committee held on 5th April 2011.

5. RECOMMENDATIONS TO THE BOARD

Items discussed at the meeting of the Joint Informal Advisory and Consultative Committees:

- i. Park Activities Update – including Coronation Sidings development (Hornsey Depot)
- ii. Muswell Hill Entrance Footbridge Proposals
- iii. Governance and Future Vision update
- iv. Regeneration Working Group
- v. Items raised by interested group: Haringey Standards Board hearing held on 31st March 2011.

Documents relating to i. – v. above can be found in the list of documents for the Alexandra Palace and Park Consultative Committee at:

<http://www.minutes.haringey.gov.uk/ieDocHome.aspx?Categories=>
and hard copies are available on request.

6. ANY OTHER BUSINESS

7. DATES OF FUTURE MEETINGS

To note the dates of future meetings of the Advisory Committee as follow:

Tuesday 13th September 2011
Tuesday 8th November 2011
Tuesday 10th January 2012
Tuesday 6th March 2012

All meetings will be held at Alexandra Palace. Start times will be confirmed.

To: Nominated Members of:

Alexandra Residents' Association	: Mrs J. Hutchinson
Bounds Green and District Residents' Association	: Mr K. Ranson
Muswell Hill and Fortis Green Association	: Mr Dennis Heathcote
Palace Gates Residents' Association	: Ms J. Baker
Palace View Residents' Association	: Ms E. Richardson
The Rookfield Association	: Mr D. Frith
Warner Estate Residents' Association	: Mr D. Liebeck
1 x Vacancy	

Appointed Members:

Alexandra Ward	:	Councillor Beacham
Bounds Green Ward	:	Councillor Demirci
Fortis Green Ward	:	Councillor Erskine
Hornsey Ward	:	Councillor Reid
Muswell Hill Ward	:	Councillor Jenks
Noel Park Ward	:	Councillor Gibson
Council-wide Member	:	Councillor Griffith
Council-wide Member	:	Councillor Mallett

Also to:

Interim General Manager, Alexandra Palace
Chief Executive
Trust's Solicitor
Director of Corporate Resources
Head of Legal Services
Consultative Committee Members

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MINUTES OF THE ALEXANDRA PARK AND PALACE ADVISORY COMMITTEE.
TUESDAY, 5 APRIL 2011

PRESENT: * denotes absence

NOMINATED BY LOCAL RESIDENTS' ASSOCIATIONS

Mrs J. Hutchinson	:	Alexandra Residents' Association
Mr K. Ranson	:	Bounds Green and District Residents'
	:	Association
Mr D. Heathcote	:	Muswell Hill and Fortis Green
	:	Association
*Ms J. Baker	:	Palace Gates Residents' Association
Ms L. Richardson	:	Palace View Residents' Association
Mr. D. Frith	:	The Rookfield Association
Mr. D. Liebeck	:	Warner Estate Residents' Association
VACANCY	:	Warner Estate Residents' Association

APPOINTED MEMBERS

Councillor D. Beacham	:	Alexandra Ward
Councillor J. Christophides	:	Bounds Green Ward
Councillor S. Erskine	:	Fortis Green Ward
Councillor M. Whyte	:	Hornsey Ward
Councillor J. Jenks	:	Muswell Hill Ward
Councillor P. Gibson	:	Noel Park Ward
*Councillor A. Demirci	:	Council Wide appointment
Councillor R. Watson	:	Council Wide appointment

Also in attendance:

Mr Andrew Gill – Interim General Manager – Alexandra Palace
 Mr Mark Evison – Park Manager – Alexandra Palace
 Ms Rebecca Kane – Managing Director, Alexandra Palace Trading Limited
 Charlotte Johnson – Marketing Manager, APTL
 Sam Davidson – LB Haringey Transformation Project Manager (Building Schools for the Future (BSF))
 Jon McGrath – LB Haringey Capital Delivery Programme Manager
 Simon Garrill – Head Teacher, Heartlands School
 Mrs Natalie Cole – Clerk to the Committee

Public Gallery:

Councillor Pat Egan – Chair of the Alexandra Park & Palace Consultative Committee
 4 members of the press and public

**MINUTE
NO.**

SUBJECT/DECISION

APSC47. APOLOGIES FOR ABSENCE

There were no apologies for absence.

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APSC48.	<p>DECLARATIONS OF INTEREST</p> <p>Councillor Jim Jenks declared a general personal interest as he was a member of the Warners Estate Residents' Association (WERA).</p> <p>Councillor David Beacham declared a prejudicial interest in item 4.ii (Cricket Clubhouse and Grounds) and item 4.iii (Network Rail Proposals) as he was a member of the Planning Committee and did not take part in the consideration of items 4.ii & 4.iii.</p> <p>Councillor Joanna Christophides declared a prejudicial interest in item 4.ii (Cricket Clubhouse and Grounds) and item 4.iii (Network Rail Proposals) as she was a member of the Planning Committee and did not take part in the consideration of items 4.ii & 4.iii.</p>
APSC49.	<p>MINUTES AND MATTERS ARISING</p> <p>The minutes of the meeting held on 25th January 2011 were approved.</p> <p><u>Matters Arising</u> APSC45. ii – UNESCO – The Clerk reported that Sue Cole, English Heritage, had not been available for the meeting and would attend a future meeting.</p>
APSC50.	<p>RECOMMENDATIONS TO THE BOARD</p> <p>The following was noted further to the discussions held during the Joint Informal Meeting of the Alexandra Park and Palace Advisory Committee and the Alexandra Palace and Park Consultative Committee (APPSAC and APPCC).</p> <p>i. <u>Park Update</u></p> <p>There was no Park Update.</p> <p>ii. <u>Cricket Clubhouse and Grounds Proposals</u></p> <p>RECEIVED as laid out in the report.</p> <p>NOTED</p> <ul style="list-style-type: none"> • The Committee was generally in favour of Phase 1 of the proposals but was concerned about the impact of Phase 2 and recommended that proper consultation takes place outside of the summer holiday period, including full details about the scale and size of the MUGA, floodlighting and the affect on the surrounding natural habitats and locality. • The floodlighting would be a particular concern to the local community. • More information on the proposals should be brought back to the Committee before the Board be asked to consider Phase 2. • In response to concerns that the proposals could affect the Heritage lottery Funding received by the Park, its Metropolitan Open Land status and Historic Park status it was noted that there were previously buildings on the site and Heritage Lottery funding was based largely on the Park Management Plan.

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RESOLVED that, in light of the comments above more information on Phase 2 should be provided at a future meeting of the Committee, particularly in relation to floodlighting, and the impact of the proposals on the natural habitat in the Park and the view of the Palace.

iii. Network Rail Proposals

RECEIVED as laid out in the report.

NOTED the discussion of the Joint Informal Meeting of the Alexandra Park and Palace Advisory Committee and the Alexandra Palace and Park Consultative Committee (APPSAC and APPCC).

RESOLVED that more information on Network Rails proposals for new sheds be presented at the next meeting (or at an Urgency Statutory Advisory Sub-Committee meeting) for consideration by the Committee.

iv. Alexandra Palace Signage Strategy

RECEIVED as laid out in the report.

NOTED

- The comments of Committee Members that the size of the signage would impinge on the views from the Palace and that new signs should be limited to the Parks entrances and roads rather than in and around the Park.
- In response to comments that signage should avoid being placed on the grass in the Park or on lamp-posts, officers reported that of the current 25 lamp-posts only 15 lamp-posts will remain in the Park and hence there would be the removal of some unnecessary signage.
- Advertising on the larger sign boards would be limited to events happening at the Palace and in the Park and that all signs will be uniform in appearance with the AP branding at the top.
- The Committee supported the strategy for and the re-branding of the pub but expressed concerns about the name "Bar and Kitchen" , and suggested a name which connected with the Palace.

RESOLVED

- i. That the need for new signage in and around the Palace was recognised and that the Board should be asked to note the comments above.
- ii. That action to promote the bar was required but the proposed name of "Bar and Kitchen" be reconsidered.

vii. Alexandra Palace and Park Vision

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	<p>RECEIVED the vision and mission statement as set out on the agenda front sheet for the Joint Informal Meeting of the Alexandra Park and Palace Advisory Committee and the Alexandra Palace and Park Consultative Committee (APPSAC and APPCC).</p> <p>NOTED</p> <ul style="list-style-type: none"> • Committee members suggested that the mission statement could be more specific and should include the word “heritage”. Officers explained that the strategic plan would include specific details about the various areas of the Palace. • A Committee Member commented that the statements should not be changed but that the business and strategic plans should focus on and include the specific details. <p>RESOLVED to note the vision and mission statements but the Board be asked to note the comments above.</p> <p>v. <u>Governance and Future Vision update</u></p> <p>RECEIVED as laid out in the report.</p> <p>RESOLVED to note the report.</p>
APSC51.	<p>ANY OTHER BUSINESS</p> <p>There was no other business.</p>
APSC52.	<p>DATES OF FUTURE MEETINGS</p> <p>The following provisional dates were noted:</p> <p>Tuesday 31st May 2011 Tuesday 13th September 2011 Tuesday 1st November 2011 Tuesday 10th January 2012 Tuesday 6th March 2012</p> <p>The meeting ended at 21:30 hrs</p>

David Liebeck

Chair

Signed by the Chair

Date

**UNRESTRICTED MINUTES OF THE ALEXANDRA PALACE AND PARK BOARD
MONDAY, 28 MARCH 2011**

Councillors Egan* (Chair), Strickland* (Vice-Chair), Hare*, Peacock*, Scott*, Stewart*, and Williams*

Non-Voting Representatives: Val Paley*, Mike Tarpey, Nigel Willmott*

Observer: David Liebeck*

* Denotes present at meeting

Also present:

Mr A. Gill – Interim General Manager – Alexandra Palace
Mr I. Harris – Trust Solicitor
Ms H. Downie – Head of Finance – Alexandra Palace
Ms J. Parker – Director of Corporate Resources – LB Haringey
Mr C. Hart – Committee Manager (Clerk to the Board) LB Haringey

**MINUTE
NO.**

SUBJECT/DECISION

APBO72.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received on behalf of Mike Tarpey, and Rebecca Kane.</p> <p>At this point in the proceedings the Chair advised that the order of business on the agenda would be varied in the exempt part of the meeting by considering agenda item 11 before item 10.</p> <p>NOTED</p>
APBO73.	<p>URGENT BUSINESS</p> <p>The Clerk to the Board – Mr Hart advised that whilst there were no items of urgent business or reasons for lateness to be given, in respect of agenda item 6 – Governance Update – this item had been re-circulated on the afternoon of 18 March 2011 following the publication of the agenda earlier that day. There was no requirement to give reasons for lateness.</p> <p>NOTED</p>
APBO74.	<p>DECLARATIONS OF INTERESTS</p> <p>Councillors Egan, Hare, Scott, and Strickland declared a personal and prejudicial interest in exempt agenda item 11 as Directors of Alexandra Palace Trading Limited and advised that they would leave the proceedings prior to the consideration of the item.</p>

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	<p>Ms Parker also declared a personal and prejudicial interest in exempt agenda item 11 as a Director of Alexandra Palace Trading Limited and advised that she would leave the proceedings prior to the consideration of the item.</p> <p>NOTED</p>
APBO75.	<p>QUESTIONS, DEPUTATIONS OR PETITIONS : TO CONSIDER ANY QUESTIONS, DEPUTATIONS OR PETITIONS RECEIVED IN ACCORDANCE WITH PART 4, SECTION B29 OF THE COUNCIL'S CONSTITUTION</p> <p>Nil.</p>
APBO76.	<p>FINANCE REPORT</p> <p>The Chair asked for a brief introduction of the report.</p> <p>The Head of Finance – Alexandra Palace – Ms Downie informed the Board that the circulated report detailed the results for the ten month period to 31st January 2011 together with the forecast outturn for the 2010/11 financial year, and seeking an in principle approval of the revenue budget for the 2011/12 financial year.</p> <p>Ms Downie reported the results for the ten month period ended 31st January 2011 as detailed in Appendix 1 of the report, detailing unrestricted income of £14.7k below budget and unrestricted expenditure £221k below budget, resulting in a net underspend of £206k against budget. It was predicted that there would be a £93k underspend against the original budget, which was broadly consistent with the forecast presented at the meeting of 15th February 2011.</p> <p>Ms Downie also advised that the LB Haringey had informed the Trust of its approval of a budget allocation of £2,102,200 to the Trust in revenue funding for the 2011/12 financial year, but with an indicated desire for significant savings to be made against this budget. Ms Downie referred to the revenue budget for 2011/12, based on the £2,102,200 allocation, shown at Appendix 3 of the report and Ms Downie briefly outlined the key assumptions used. The Board was therefore asked to approve this budget in principle and agree to the establishment of a working group to identify where savings could be made across the Trust and Trading company. Ms Downie advised that in terms of the budget situation a number of points were covered in the exempt agenda item 11.</p> <p>With regard to the gift aid payment from Alexandra Palace Trading Limited (APTL) Ms Downie commented that the Trust budget assumed a gift aid payment from the trading company of £562k. The APTL Board had set a more challenging target though given the difficult trading environment and volatility of energy prices, the Trust budget assumed a certain level of contingency against this target. Further issues were covered in the exempt agenda.</p> <p>Ms Downie then briefly advised of the LB Haringey's further £500K in capital funding, with the priorities for capital expenditure being agreed in line with the independent infrastructure assessment currently being carried out and following further consultation with APTL. Ms Downie commented that a detailed capital budget would be presented to the Board at its meeting of 9th May 2011.</p>

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The Chair thanked Ms Downie for her introduction and asked if there were any questions from Members.

Councillor Hare sought clarification as regards unforeseen staffing changes and the cost of the appointment and salary of the new Chief Executive of the palace.

(Mr Liebeck arrived at 19.40hrs.)

In response to further comments of Councillor Hare and Stewart regarding the costs of the Fireworks, Ms Downie advised that the cost of the Fireworks was in the region of £140K with an income of approx £50K. In response to further clarification Mr Gill advised that the budget assumed there would be no Firework display in November 2011.

(Councillor Williams arrived at 19.40hrs.)

The Chair then summarised and in moving the recommendation before the Board commented in particular on recommendation 2.4 in relation to the establishment of a working group to identify savings across the Trust and Trading company comprising of the Head of Finance, the Interim General Manager, and the managing Director APTL, and himself, with co-opted members as deemed appropriate by the Chair.

In response to points of clarification from Councillor Hare as to the locus of the working group and the need to explore possible external sources of funding, other possible regenerating ventures such as the former BBC studios etc the Chair advised that the working group could look at all possible areas of other funding, but emphasised that the working group did not have any executive powers and was not a decision making body. The Interim General Manager – Alexandra Palace – Mr Gill referred the Board to para 8.2 of the report which set out the proposed remit of the working group which would be to identify where savings could be achieved across the Trust and Trading Company and opportunities for generating additional income.. The Working Group would report back to Board outlining the proposed savings and opportunities for generating additional income. The working group would also be complimentary to the continuing work of the regeneration working group.

Following clarification by Mr Gill of the membership of the working group Councillor Williams felt that there should be two Board members sitting on the working group and suggested that the membership be varied to include Councillor Hare or Councillor Scott as substitute.

The Chair responded that he welcomed the varying of the membership of the working group, and that the ambit of the working group would also cover the identification of opportunities to generate income as well as reduce expenditure.

The Chair then MOVED and it was:

RESOLVED

- i. That the results for the ten month period to 31st January 2011 and the forecast outturn for the 2010/11 financial year be noted;

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	<ul style="list-style-type: none"> ii. that the action being taken by the Trust to minimise the call on the Council's resources for 2010/11 be noted; iii. that approval be given to the Trust's revenue budget for 2011/12 as set out in Appendix 3 subject to (iv) below; iv. that approval be given to setting up of a working group (with no executive powers) to identify savings across the Trust and Trading company and that the ambit of the working group also cover the identification of opportunities to generate income as well as reduced expenditure, with the membership comprising of the Chair of the Board – Cllr Egan, Cllr Hare (or Councillor Scott as substitute), the Interim General manager Alexandra Palace, the Managing Director Alexandra Palace Trading Limited, and the Head of Finance Alexandra Palace; and v. that it be noted that there would be no fireworks display in 2011.
<p>APBO77. GOVERNANCE UPDATE</p>	<p>The Chair asked for an introduction of the report.</p> <p>The Interim General Manager – Mr Gill advised that the report before the Board detailed progress in implementing a number of its previous resolutions on Governance and Future Vision. In terms of the recruitment of the Chief Executive, the Director of Corporate Resources – Ms Parker – would give a brief update of progress.</p> <p>In terms of the recruitment of Independent Advisors to the Board Mr Gill advised that the LB Haringey's Full Council would be asked on 4 April 2011 to grant the necessary delegated authorities to the Board to enable the recruitment, selection and appointment of the proposed independent advisors. The report from the Board meeting of the previous September had been delayed due to further work in relation to governance issues, as well as discussion and agreement through the political groups of the Council, which did not occur until early January 2011 before the matter could then be concluded for agreement by Full Council. The resolutions taken by the Board required ratification by the Council in order to proceed with the independent member recruitment. Mr Gill thanked the Clerk to the Board – Mr Hart for his contribution in preparing the report to Full Council.</p> <p>Mr Gill went on to comment that the progress of the master plan, and that the work of the Alexandra Palace and Park Regeneration Working Group (APPRWG) was ongoing with the Options Analysis and Feasibility Study having reached Stage 3 Consultation both internally and externally and would next be moving into Stage 4 Analysis and Viability. There had been both Trustee and stakeholder</p>

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briefing sessions, following the appointment of Locum Consulting and the APPRWG met on 1 March 2011 and received a presentation from Locum which covered their progress to date and sought approval for the next steps of the project, including the arrangement of a trustee Briefing Session on 1 March and two Stakeholder Meetings on 10 and 12 March.

With regard to the possibility of having a single Alexandra Park and Palace Statutory Advisory Committee, and Alexandra Palace and Park Consultative Committee Mr Gill advised that the Charity Commission had been written to regarding this issue and its response was awaited.

The Trust Solicitor – Mr Harris advised that in terms of the written letter to the Charity Commission it was hoped that there would be a response prior to the next scheduled Board meeting on 9 May 2011. Mr Gill added that there were two joint informal meetings of the Alexandra Park and Palace Statutory Advisory Committee, and Alexandra Palace and Park Consultative Committee the first scheduled for 5 April 2011.

With regard to the progressing of work on the recruitment of a Chief Executive officer Mr Gill advised the Executive Search and Recruitment Consultants – Odgers Berndtson had been engaged to assist in the process, and the necessary changes to the Council's constitution in respect of Employment Procedure Rules would be considered at the meeting of Full Council on 4 April 2011. The Director of Corporate Resources – Ms Parker commented that in terms of the recruitment process there were currently revisions being made to the timetable and that the Board would be kept updated of progress and relevant dates.

The Chair thanked officers for their brief introduction and in asking if there were any points of clarification, sought confirmation in relation to the person now chairing the Regeneration Working Group given that the previous person – Mr Niall Bolger had left the Council's employment to take up the position of Chief Executive at LB Sutton. Mr Gill responded that Anne Lippitt had taken over from Mr Bolger as Interim Director of Place and Sustainability and would therefore Chair the APPRWG.

Mr Liebeck referred to the Stakeholder meeting on 12 March 2011 which he had attended and commented that in terms of the attendance and general view of the presentation he did not feel that the consultants clearly understood the local view and feeling with regard to the iconic and historic importance of the Palace, and that the concerns and views expressed by those attending may not be fully grasped. Mr Liebeck felt that the concept of a 'People's Palace' was not quite appreciated or understood. Mr Liebeck expressed his concern that whilst he appreciated that a number of stakeholders had been in attendance and had expressed views he did feel that there needed to be a wider consultation in the local area in order to obtain a wide range of views/comments.

The Chair, in response advised that the Consultants had been advised of the need for clear and informed consultation and would be sharing all views expressed at the stakeholder forums. The Chair also commented that it may well be an interpretation of how well the consultants had addressed the events, and that it was not a question that one idea would be 'nailed down but rather a

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strategic concept of the possible usage of the Palace. The Chair cited the Emirates Stadium which had, whilst having the overall concept of football, was also used for other events etc.

Councillor Stewart commented that the key purpose of the recent stakeholder events was to identify a whole series of options in order to then be able to try to come up with a solution that aimed to try to meet the expectations of all concerned. It was a fact that there also needed to be a solution that allowed for commercial sustainability.

Mr Gill commented that LOCUM had undertaken high level market soundings but they would not be talking at all with any potential developers or existing operators until such times as there was a clear concept with which to work. The whole issue of consultation and then a review of this was to have an idea of what might be possible, and that the level of consultation had been extremely high.

Mr Liebeck commented in response that in his view, given that there would be a report to the Board on 9 May 2011 on the results of the stakeholder and internal consultation, he did feel that that there needed to be a wider level of consultation, and perhaps even a public meeting type event in order for the wider public to be consulted.

Councillor Hare commented that he agreed with the comments in respect of needing a solution that would best fit the future of the Palace, and attempting to meet the requirements of the local community. In respect of the process going forward to appoint independent experts he did feel that the process should not be just influenced by just what the Board's view was, but also by the local community as a whole, given the history of the palace and its iconic status. He felt that it was a question of what really would work at the palace and what would be of public benefit. The Chair responded that the issues raised by Councillor Hare had been addressed in LOCUM's presentation to the Stakeholders and Board members alike.

Councillor Stewart commented that it was a fact that only 50% of the footprint of the place was currently used and that there needed to be a realistic view taken of whether the palace as a whole could be utilised.

Mr Gill reminded the meeting that contrary to the perceived view that the LOCUM consultation was starting from nil, this was indeed not the case, as there had been considerable work from the previous 18 months of Stakeholder consultation in conjunction with Board members – and public engagement. In the sense of what could be asked in consultation this had had to be clear based on a series of options already discussed and commented on by the previous 18 months member and stakeholder forums. The whole process embarked upon had been a pre-cursor to the master planning process and the result was a mix of what may or may not happen.

The Chair thanked officers and members for their contributions. The Clerk to the Board – Mr Hart, referred to para 6.4.6 which stated that the decision of Council could be acted on after the statutory call-in period following the 4 April Full Council meeting, and advised the meeting that decisions of Full Council were not subject to a statutory call-in period.

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	<p>The Chair thanked Mr Hart for advising of this. There being no further comments the Chair summarised and it was:</p> <p>RESOLVED</p> <ul style="list-style-type: none"> i. That the progress to date in implementing a number of Alexandra Palace and park Board's previous resolutions on Governance and Future Vision be noted; and ii. that in respect of the on-going governance issues/matters further reports would be presented to future Alexandra Palace and Park Boards.
<p>APBO78.</p>	<p>CAPITAL PROJECTS UPDATE</p> <p>The Chair asked for an introduction of the circulated report.</p> <p>In a comprehensive introduction the Interim General Manager – Mr Gill advised that the report provided a progress report on the capital project works that had been undertaken during 2010/11.</p> <p>With regard to the Ice Rink Replacement Mr Gill reminded the Board that the Ice Rink project completed on 10 January 2011, 4 weeks later than had been scheduled. The forecasted cost for the project was within the approved cost plan and discussions were continuing between the Team and the Principal Contractor to finalise the account. As detailed in the report, discussions were in progress on a range of issues with the contractor. Following the formal opening of the facility on 21 January 2011, the Ice Rink operationally performed well and had attracted good public support.</p> <p>In terms of the dilapidations works Mr Gill reported that the spend from the Council Capital grant for 2010/11 of £500,000 was currently forecast at £450,000, with the £50,000 balance requested to be carried over into 2011/12 to mitigate any outstanding claims. Concerning internal dilapidations the Palm Court meeting rooms had been refurbished with improved lighting, false ceiling, re-decoration and new flooring, and work was in progress to the Palm Court West Entrance with the stone steps being refurbished and/or replaced together with the repainting of the entrance, with a scheduled completion by the end of March 2011.</p> <p>Concerning the external building dilapidations Mr Gill advised that work had commenced on the previously reported high priority works using abseiling techniques and high lift work platforms to remove loose render, brickwork and removing the plant growth, and an anticipated completion of work by the end of March 2011. In respect of the structural steelwork survey of basement level Mr Gill commented that the completed detailed survey of the basement steelwork had identified several areas requiring attention, but with few serious structural failures. The structural engineer had commented that should conditions leading to the deterioration in condition of building fabric not be addressed urgently, then the number of structural failures and the extent of deterioration would increase quite</p>

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significantly. Mr Gill went on to advise that work had now commenced on the implementation of the report's recommendations being the steel supports to fractured trusses, and water ingress causing corrosion.

With regard to the Fire Alarm Upgrade/Replacement Mr Gill advised that the design and specification for the new fire detection and evacuation system was now completed. There had been invitations to tender sent to five recognised fire alarm contractors on 11th March 2011 and the tenders were due back in four weeks, with a report being submitted to Board meeting on 9 May 2011 regarding the contract award.

In regard to the theatre work Mr Gill briefly outlined the dry rot treatment, that had made safe some areas of structural decay and the removal of old debris/ pigeon guano from areas was now complete, though the area remained a restricted access area owing to the poor condition of the internal fabric. Mr Gill reported welcomed news that following discussions with English Heritage the sum of £20,958k had been released to Alexandra Palace for works that had been carried out in previous years on the under-stage areas.

Mr Gill then advised of the upgrade of the Data/Comms Infrastructure and the completed full IT system review which endorsed the need to improve the system bandwidth, which was very slow and imposed severe restrictions on Alexandra Palace Trading Limited. The review also endorsed the urgent need to replace the telephone system owing to the system's age and obsolescence and the Trust were currently working with the Councils Data/Comms team in upgrading the bandwidth to 10 Meg Bits/sec and reviewing the most economic way of upgrading the telephones.

Mr Gill referred also to the signage improvement work now in progress by APTL on Phase 1 across the site and further updates would be given as appropriate.

As earlier reported Mr Gill referred to the approved £500,000 capital grant for 2011/12 from the Council to the Trust during the 2011/12 financial year. As part of the bid process a paper detailing a 10 year programme of "steady state" investment needed to keep the site operational and to avoid site closure had been submitted and at the instigation of the Chair of the Board, an independent review and report on APPCT's assessment of the condition of the Palace fabric, structure and vital building services had been commissioned. The report was expected in the next week or so and its findings may influence the priorities of the proposed capital expenditure programme for 2011/12 which will be submitted to the Board for approval at its meeting on 9 May 2011.

The Chair thanked Mr Gill for his detailed update and asked if there were any points of clarification.

Councillor Peacock referred to the signage improvements and advised that the sign at the corner to the slip road to the Palm Court entrance appeared to be propped up by the tree behind it and asked that this be looked at. Councillor Peacock added that the park itself was looking magnificent currently in the early spring bloom and congratulated officers on the appearance.

Councillor Williams, with reference to the Data/Comms infrastructure, and the

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liaison with the Council in terms of IT, questioned whether this was value for money given the costly IT service, and the previous IT difficulties that were well known.

In response to the point raised Mr Gill thanked Councillor Peacock for the compliments regarding the Park which would be passed on to the park manager-Mr Evison, together with her concerns about the signage on the slip road to the Palm court entrance. Concerning the IT issues raised by Councillor Williams Mr Gill reported that there had been no working contract entered into with LB Haringey's IT Services but that the IT service was assisting with the issue of framework services development and broadband connection. Also given the large contracts IT services had with external providers it may be possible for the Trust to negotiate a good rate with one of the providers – however the system used by the Trust would be wholly separate and independent and not linked to Haringey's main frame etc. The main frame being looked at for the Trust and APTL would hopefully include an integrated telephone system with a higher and better specification.

In response to points of clarification from Councillors Hare and Scott Mr Gill advised that both the Trust and APTL had one IT system now and that the new system would cover both areas. It was hoped that there would a WI-FI connection in the majority of public areas and small scale trials would be carried out for WI-FI in the palm Court area.

(Mr Willmott arrived at 20.25hrs).

Councillor Hare referred to Mr Gill's reference to pigeon guano and thought that the Allotments at the palace may welcome the use of it.

The Chair then summarised and it was:

RESOLVED

- i. That the progress report on the Capital projects as detailed be noted;
- ii. that the proposed 2011/12 capital expenditure programme for Alexandra Palace be submitted for approval at meeting of the Alexandra Palace and Park Board on 9th May 2011; and
- iii. that the Interim General Manager Alexandra Palace be delegated authority , as Project Sponsor, to conclude the negotiation and settlement of the final account payable to the contractor in the matter of the Alexandra Palace Ice Rink Refurbishment Project, including the sum of any compensation or liquidated damages payable to the Alexandra Palace Trust.

APBO79. MINUTES

The Clerk to the Board – Mr Hart advised of an amendment to the unrestricted minutes of the meeting of the Alexandra Palace and Park Board of 15 February

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	<p>2011 in respect of minute APB060 – Resolution V as follows:-</p> <p>At line 5 -6 the following words be deleted ‘invited non-voting observers consisting of one Advisory/Statutory Advisory Board Trustee’ and replaced with:</p> <p>‘with an invited non-voting observer consisting of either one Alexandra Palace and Park Consultative Committee Member, or one Statutory Advisory Committee Member’</p> <p>The Chair then summarised and it was:</p> <p>RESOLVED</p> <p>That the unrestricted minutes of the meeting of the Alexandra Palace and Park Board of 15 February 2011 be agreed and signed as an accurate record of the proceedings subject to the following amendment;</p> <p>Minute APB060 – Resolution V – at line 5 -6 – the following words be deleted ‘invited non-voting observers consisting of one Advisory/Statutory Advisory Board Trustee’ and replaced with:</p> <p>‘with an invited non-voting observer consisting of either one Alexandra Palace and Park Consultative Committee Member, or one Statutory Advisory Committee Member’</p>
APBO80.	<p>EXCLUSION OF THE PUBLIC AND PRESS</p> <p>RESOLVED</p> <p>That the press and public be excluded from the meeting in respect of Items 10-11 as they contain exempt information as defined in Section 100a of the Local Government Act 1972; Para 3 – information relating to the business or financial affairs of any particular person (including the authority holding that information).</p> <p>At this point in the proceedings (20.25hrs) the Chair MOVED an adjournment of 5 minutes which was agreed nemine contradicente.</p> <p>The meeting reconvened at 20.30hrs.</p> <p>The Chair advised of a variation of the agenda order to next consider Agenda item 11.</p> <p>The Chair also welcomed Councillor Solomon to the meeting and advised that Councillor Solomon would be remaining for the duration of the proceedings.</p> <p>SUMMARY OF EXEMPT/CONFIDENTIAL PROCEEDINGS</p>
APBO81.	<p>GROUND'S MAINTENANCE CONTRACT</p> <p>Agreed recommendations as varied during discussion.</p>

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APBO82.	FINANCE REPORT At this point Councillors Egan, Hare, Scott and Strickland, having declared a personal and prejudicial interest in the item earlier in the meeting, withdrew from the proceedings, as well as Ms Parker – Director of Corporate Resources – LB Haringey. The Clerk to the Board – Mr Hart – sought nominations for the position of Chair for the remainder of the proceedings. Councillor Peacock nominated Councillor Stewart. There being no other nominees Councillor Stewart took the Chair nemine contradicente. COUNCILLOR STEWART IN THE CHAIR Agreed recommendations as varied during discussion.
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The meeting ended at 21.05hrs

COUNCILLOR PAT EGAN

Chair

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**NOTES OF THE INFORMAL JOINT MEETING OF THE ALEXANDRA PARK & PALACE
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** denotes absence*

Advisory Committee Nominated Members of:

Alexandra Residents' Association	: Ms J. Hutchinson
Bounds Green and District Residents Association	: Mr K. Ranson
Muswell Hill and Fortis Green Association	: Mr Dennis Heathcote
*Palace Gates Residents' Association	: Ms J. Baker
Palace View Residents Association	: Ms E. Richardson
The Rookfield Association	: Mr D. Frith
Warner Estate Residents' Association	: Mr D. Liebeck
1 Vacancy	

Advisory Committee Appointed Members:

Alexandra Ward	:	Councillor Beacham
Bounds Green Ward	:	Councillor Christophides
Fortis Green Ward	:	Councillor Erskine
Hornsey Ward	:	Councillor Whyte
Muswell Hill Ward	:	Councillor Jenks
Noel Park Ward	:	Councillor Gibson
*Council-wide Member	:	Councillor Demirci
Council-wide Member	:	Councillor Watson

Consultative Committee Nominated Members:

Alexandra Palace Amateur Ice Skating Club	Mr M. Tarpey
*Alexandra Palace Allotments Association	Mr C. Mahony
Alexandra Palace Angling Association	Mr K. Pestell
Alexandra Palace Organ Appeal	Mr R. Tucker
*Alexandra Palace Television Group	Mr J. Thompson
Alexandra Residents' Association	Ms C. Hayter
*Alexandra Palace Garden Centre	Mr C. Campbell-Preston
Alexandra Park and Palace Conservation Area	
Advisory Committee	Mr C. Marr
Bounds Green and District Residents' Association	Mr K. Ranson
*CUFOS	Mr J. Smith
Friends of Alexandra Park	Mr G. Hutchinson
*Friends of the Alexandra Palace Theatre	Mr N. Willmott
Hornsey Historical Society	Mr J. O'Callaghan
*Muswell Hill and Fortis Green Association	Ms D Feeney
Muswell Hill Metro Group	Mr J. Boshier
New River Action Group	Miss R. Macdonald
Palace View Residents' Association	Ms V. Paley
*The Grove Café	Mrs C. Amoruso
*Vitrine Ltd - The Lakeside Café	Mr A. Yener
Warner Estate Residents' Association	Prof. R. Hudson

Consultative Committee Appointed Members:

Councillor Egan
Councillor Hare
*Councillor Peacock
*Councillor Scott

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*Councillor Stewart
Councillor Strickland
*Councillor Williams

Also attending

Andrew Gill – Interim General Manager, Alexandra Palace
Mark Evison – Park Manager, Alexandra Palace
Rebecca Kane – Managing Director, Alexandra Palace Trading Company (APTL)
Charlotte Johnson – Marketing Manager, APTL
Sam Davidson – LB Haringey Transformation Project Manager (Building Schools for the Future (BSF))
Jon McGrath – LB Haringey Capital Delivery Programme Manager
Simon Garrill – Head Teacher, Heartlands School
Natalie Cole – Clerk to the Committee (LB Haringey)

MINUTE NO.	SUBJECT/DECISION
APSC01.	<p>ELECTION OF CHAIR</p> <p>RESOLVED that Denis Heathcote be appointed Chair of the Informal Joint Meetings of the Alexandra Park and Palace Statutory Advisory Committee and the Alexandra Palace and Park Consultative Committee.</p>
APSC02.	<p>APOLOGIES FOR ABSENCE</p> <p>Apologies for absence were received from Councillors Sheila Peacock, Nigel Scott and James Stewart and, Colin Campbell-Preston (Alexandra Palace Garden Centre), Denise Feeney (Muswell Hill and Fortis Green Association), Nigel Willmott (Friends of the Alexandra Palace Theatre).</p> <p>An apology for lateness was received from Councillor Pauline Gibson.</p>
APSC03.	<p>DECLARATIONS OF INTEREST</p> <p>Councillor Jim Jenks declared a general personal interest as he was a member of the Warners Estate Residents' Association (WERA).</p> <p>Councillor David Beacham declared a prejudicial interest in item 5 (Cricket Clubhouse and Grounds) and item 6 (Network Rail Proposals) as he was a member of the Planning Committee and did not take part in the consideration of items 5 & 6.</p> <p>Councillor Joanna Christophides declared a prejudicial interest in item 5 (Cricket Clubhouse and Grounds) and item 6 (Network Rail Proposals) as she was a member of the Planning Committee and did not take part in the consideration of items 5 & 6.</p>

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APSC04.	<p>MINUTES AND MATTERS ARISING</p> <p>i. The draft minutes of the Advisory Committee held on 25th January 2011 were noted.</p> <p>ii. The draft minutes of the meeting of the Consultative Committee held on 8th February 2011 were noted.</p> <p>iii. The confirmed minutes of the meetings of the Alexandra Palace and Park Board held on 21st December 2010 and 28th January 2011 and the draft minutes of 15th February 2011 were noted.</p>
APSC05.	<p>CRICKET CLUBHOUSE AND GROUNDS</p> <p>RECEIVED the proposals to improve facilities at the Alexandra Park cricket clubhouse and grounds as part of a project with Heartlands High School (as laid out in pages 47-56 of the agenda pack) and the tabled site maps, introduced by Sam Davidson (Transformation Project Manager - BSF). A discussion followed.</p> <p>NOTED:</p> <ul style="list-style-type: none"> • Eight committee members attended a site visit on 22nd March 2011. • The Head teacher of Heartlands School, Simon Garrill informed the Committees that that the school held regular meetings with the local community in order to consult about issues and to give pupils an understanding of the school's role in the community, with the conservation area and with the cricket club. • The school would use the pitches in consultation with the cricket club. The facilities would also be available for use by the cricket club's many existing teams, without the need or cost of travelling to other facilities off site. • Planning permission for Phase 2 (construction of a multi-use games area (MUGA)) would be sought in December 2011, which would allow time for thorough consultation and habitat and bat surveys of the area. The Phase 2 proposals would be considered by the Alexandra Palace Board at a later stage. • There were comments that consultation with local residents, particularly those in Campsbourne Estate and Montague Road, should begin now and that future consultation should be conducted outside of the summer holiday period. In response officers explained that consultation could not begin until the design of Phase 2 of the project had been completed but that there would be extensive consultation including conservation groups and a Biodiversity Action Plan. • Committee Members recommended that the reasons for not proposing the MUGA be built on the school site must be made clear in future consultations. • Committee members generally supported improved use of the playing fields (Phase 1) but expressed concerns about Phase 2, the MUGA proposals, including: the potential damage to the local habitats, the floodlighting so close to a conservation area, the potential loss of established trees, replacement of

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	<p>grass with paving, the potential detrimental visual affect of the MUGA.</p> <ul style="list-style-type: none"> • Officers recognised that the proposals for the MUGA extended beyond the curtilage of the cricket club's current demise and reported that the Board would be required to grant a new lease to the club on the basis of enhanced income. • The Alexandra Palace Garden Centre operator had offered to donate a garden bench to the cricket club if the project was completed. <p>AGREED</p> <p>i. That the Committees generally supported Phase 1 of the proposals to improve facilities at the Alexandra Park cricket clubhouse and grounds as part of a project with Heartlands High School.</p> <p>ii. That Phase 2 was a concern to the Committees and proper consultation with the local community and the Committees was recommended including extensive plans on the scale and size of the MUGA and full details about the proposed floodlighting.</p>
APSC06.	<p>NETWORK RAIL PROPOSALS</p> <p>RECEIVED the briefing of the Park Manager, Mark Evison, on the proposals by Network Rail for new rail sheds which would be visible from the Park and Palace, as set out in Pages 57 – 60 of the agenda pack). The Committees were reminded that individuals, associations and groups could make their own representations to the Planning Authority. If no details are available before a planning application is made, an Urgency Meeting of the Advisory Committee may be required to consider the details.</p> <p>NOTED</p> <ul style="list-style-type: none"> • There was limited information available on the proposals despite requests by the Park Manager for more detail from Network Rail. • Committee Members expressed concern about the height of the proposed shed and considered 11 metres to be very high, which would detract from the view to the east from the Palace. • The Alexandra Palace Conservation Area Advisory Committee (APCAAC) had objected to Network Rail's original proposals and was likely to object to this proposal. • That the Board be encouraged to reject the proposals if more information was not provided by Network Rail. <p>AGREED</p> <p>That Network Rail be urged to provide more information on the proposals for new rail sheds which could be considered by the Committees.</p>
APSC07.	<p>FORTHCOMING EVENTS</p> <p>RECEIVED the forthcoming events report from Rebecca Kane, Managing Director,</p>

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	<p>Alexandra Palace Trading Company (APTL), as set out in Pages 61 – 64 of the agenda pack.</p> <p>NOTED</p> <ul style="list-style-type: none"> • The Committees concerns that the RAC Drive-in Movie event had created noise disturbance the previous year. Ms Kane explained that this had been an issue on the first night of the event last year when they were piloting the event, but that the sound had been adjusted that evening and all subsequent evenings, which resulted in no further complaints. • There was a comment that the Palace should hold more Open House events and it was reported that this was an initiative by the London Open House, which the Palace facilitated. Officers were asked to check the dates of the Open House event (Friday 16th - Saturday 17th September) as the event was usually held on a Saturday. • Concerns were raised about the Palace maintaining the private road status for Alexandra Palace Way if it did not close the road at least once every year (normally during the annual fireworks display, which had been cancelled due to limited resources). The Interim General Manager, Andrew Gill, stated that he would investigate whether this was the case and if necessary he would arrange for the road to be closed temporarily. <p>AGREED to note the report and recommend that the Board consider holding two Open House events each year at Alexandra Palace.</p>
<p>APSC08.</p>	<p>ALEXANDRA PALACE SIGNAGE STRATEGY</p> <p>RECEIVED the report (as set out in Pages 65 – 86 of the agenda pack) on the Alexandra Palace Signage Strategy introduced by Rebecca Kane (Managing Director – APTL) and Charlotte Johnson (Marketing Manager – APTL).</p> <p>NOTED</p> <ul style="list-style-type: none"> • Advertising consent from the London Borough of Haringey would be required for Phase 2 (new promotional signage) of the strategy. • The Committees expressed some concern about the signage proposals including: signs should mention both the Park and the Palace, 20 mile per hour speed limit was welcomed but should be on a separate sign, external advertising should be limited, some members were not keen on having large signs on grass areas of the Park and recommended that such signs should be limited to the Palace building and the surrounding area such as the road sides, entrances and outside of the Park to encourage people to enter. • It was recommended that notice-boards be included in the signage strategy to display details of What's On at the Palace. • The Phoenix Bar was projected to break even this year after previous years of operating at a loss once overheads were accounted for. The plans to change the name and re-brand the pub would include the local sourcing of produce and a better quality wine list.

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	<ul style="list-style-type: none"> Members comments included: the name “Phoenix Bar” was already established and resonated with the history of the Palace, that current pricing at the pub was too high, there were different needs for locals using the pub and event users, the outside of the pub was not inviting due to the lack of landscaping outside the building. In response to some of the concerns raised it was noted that the pub had previously relied solely on events for its trade but that it needed to diversify to protect its revenue streams; one way of encouraging local use was to introduce a better menu and the concept of ‘sociable dining’ (platters and mezze dishes etc) especially in the summer. Ms Kane explained the rationale behind the Bar & Kitchen proposal – and that it would be used in conjunction with Alexandra Palace in promotional material and people would colloquially refer to the “Bar & Kitchen at Ally Pally” hence it would work well with the well-established name of the venue. Some Members expressed concern about the lack of consultation on the re-branding of Alexandra Palace with the Committees and that the Board had rubber stamped the idea for the new brand and logo. Some members commented that it was premature to adopt a new brand image in advance of the outcome of the current consultancy ‘Options Appraisal’ study. The Chair clarified that there was some confusion between the new branding and the future strategy for the site. The strategic concept being worked up was a different project. <p>AGREED</p> <ol style="list-style-type: none"> That the need for new signage in and around the Palace was recognised and that the Board should be asked to note the comments above. That action to promote the bar was required but some members thought the proposed name of “Bar and Kitchen” should be reconsidered.
APSC09.	<p>GOVERNANCE & FUTURE VISION</p> <p>RECEIVED the Governance Update report, introduced by the Interim General Manager, Alexandra Palace, Andrew Gill, as set out in pages 87 – 93 of the agenda pack.</p> <p>NOTED that the full LB Haringey Council meeting on 4th April 2011 had approved the recruitment of independent advisors to the Board.</p> <p>AGREED to note the report.</p>
APSC10.	<p>ALEXANDRA PALACE AND PARK VISION</p> <p>RECEIVED the mission and vision statement as set out on the agenda front sheet.</p> <p>NOTED</p> <ul style="list-style-type: none"> The Alexandra Palace and Park Regeneration Working Group would consider

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	<p>the first draft report from Locum Consultants with the intention that the second draft of the report would be considered by the Board on 9th May. The draft should be in the public domain five working days prior to the meeting, on 27th May 2011 and it would be emailed to members of the Committees.</p> <ul style="list-style-type: none"> • Stakeholders would be updated on the findings, options and feasibility study at a meeting on 3rd May 2011 and comments would be fed back to the Board on 9th May 2011. • Committee members complained that this was the first opportunity that the Committees had to consider the Vision statement that had emerged from the Regeneration Working Group and objected that it was more like a high level aspiration and mission statement rather than a proper vision that should contain more substance. The idea that the Vision statement grew out of earlier consultation with stakeholders was also questioned. • Committee members suggested that the mission statement should include the word “heritage”. Officers explained that the strategic plan would include specific details about the various areas of the Palace. This was recognised and supported by some members who felt that the wording in the statements was sufficient. <p>AGREED to note the vision and mission statements but the Board should be asked to note the comments above.</p>
APSC11.	<p>ANY OTHER BUSINESS</p> <p>There would be a meeting between the Chair, the Chair of the Board, the Chair of the Statutory Advisory Committee and the Interim General Manager to review the informal joint meeting.</p>
APSC12.	<p>DATES OF FUTURE MEETINGS</p> <p>NOTED that the next Joint Informal Meeting of the Alexandra Park and Palace Advisory Committee and the Alexandra Palace and Park Consultative Committee (APPSAC and APPCC) was provisionally scheduled to be held on Tuesday 31st May 2011.</p> <p>The meeting ended at 21:00 hrs</p>

Denis Heathcote

Chair

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